Annual Public Meeting Innovative Expert | Mobility Leader | Social and Urban Contributor

November 23, 2018



Meeting Agenda

- + Opening remarks
- + Review of 2017-2018
- + Activity review
- + Analysis of financial results
- + Question period

III A Key Part of Montreal's Mobility

- + Federa Crown corporation
 - Accountable to the Minister of Infrastructure and Communities
- Age of our structures and funding required to maintain them
- + Major maintenance program
 - Extend the service life of our infrastructure
 - Responsible management of public funds



III Our Practices and Vision

- + Board of directors
 - Management of administrative and technical risks
 - Ensure the Corporation's longevity

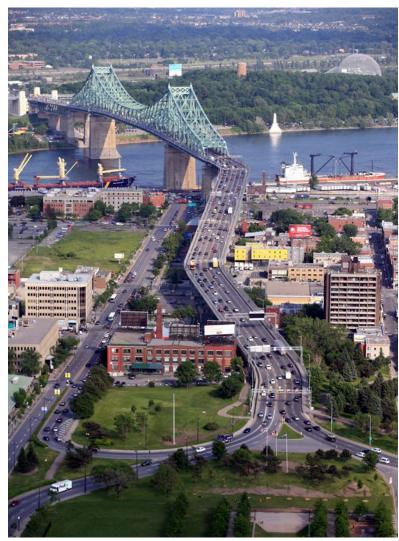
+ Management team

- Very active mandate
- Major issues, particularly the Champlain Bridge
- Ongoing improvement to our practices and processes

+ Entire JCCBI team

- Our vision: Become a leader in the management of major infrastructure as an:
 - + Innovative expert
 - + Mobility leader
 - + Social and urban contributor







IIII Our Mission and Orientations



- + Our mission:
 - To ensure the mobility of users, the safety and the longevity of infrastructure using a systemic management approach based on sustainable development
 - Aligned with the government's orientations
- + Our sustainable development approach: economical, social, environmental and technical impact



- + Special contribution to Canada's 150th: illumination of the Jacques Cartier Bridge
 - To enhance the esthetics and urban integration of our structures
 - To make them emblematic symbols

Activity Report SAFETY, MOBILTY AND SUSTAINABILITY

IIII Repair and Rehabilitation Programs -兰스

Ensuring safety and extending service life

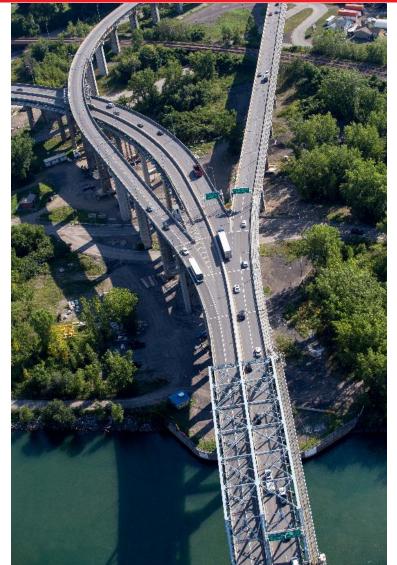
INFRASTRUCTURE	INVESTMENT IN MAJOR WORKS
Jacques Cartier Bridge	\$43.2M
Champlain Bridge	\$31.3M
Honoré Mercier Bridge	\$16.1M
Bonaventure Expressway	\$1.6M
Champlain Bridge Ice Control Structure	\$19.9M
Melocheville Tunnel	\$2.3M
Environment	\$19.6M
TOTAL	\$134M



Mobility Leader

IIII Mobility Leader





Helping get people and goods around Montreal

- Planning and optimizing work
- + Less impact on traffic
- Member of Mobility Montréal
- Fibre optic loop (Jacques Cartier Bridge, Bonaventure Expressway, Ice Control Structure and new Champlain Bridge)

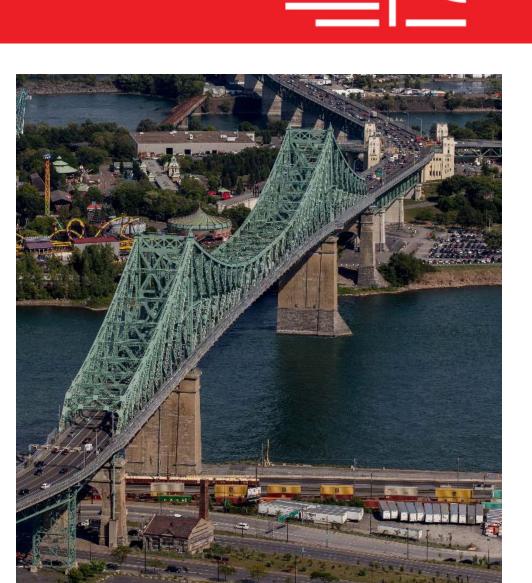


Our Major Projects

IIII Our Major Projects

JACQUES CARTIER BRIDGE

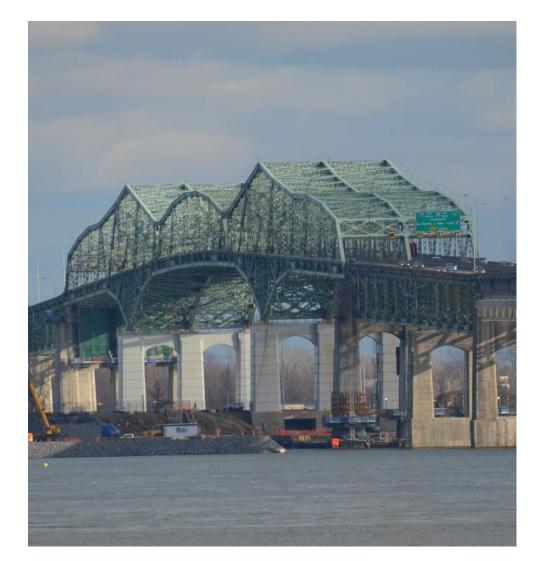
- + Steel reinforcement
 - Extend its service life (150 years)
 - 10-year project
- + Longueuil side:
 - Viaduct repairs
 - Stabilization of an embankment
 - Repairs to sidewalk and stairs
 - Landscaped area





IIII Major Work





CHAMPLAIN BRIDGE

- Reinforcement and monitoring
- Replacement of expansion joints on the bridge deck
- + More than 330 sensors
- Detailed inspections

The Champlain Bridge is reinforced, monitored, stable and safe

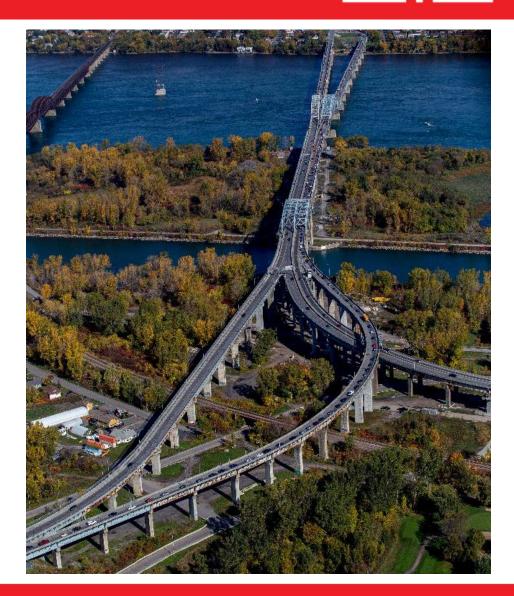


IIII Our Major Projects

HONORÉ MERCIER BRIDGE

- + End of deck replacement work
- + Repairs to concrete of some piers
- Start of painting work on the structure

Excellent partnership with the Mohawk community that grows year after year





IIII Our Major Projects

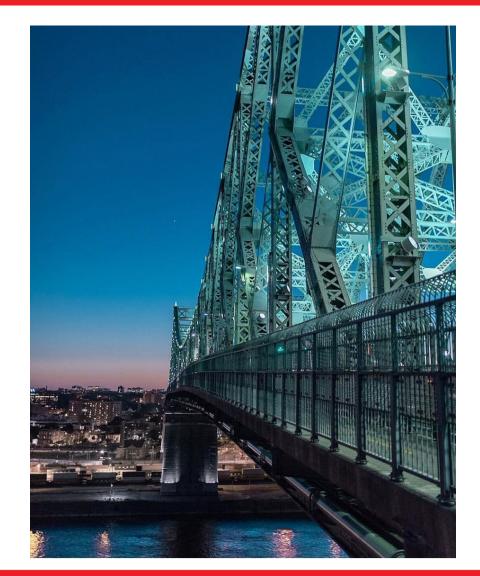
MELOCHEVILLE TUNNEL

- Maintenance work finished
- + Reinforcement to concrete structure
- Waterproofing of both tubes of the tunnel
- Safety instruments installed (for fires and overheight vehicles)





IIII Innovative Expert



Illumination of the Jacques Cartier Bridge

- Interactive light installation
- + JCCBI was the project manager
- + 2,807 light fixtures installed, in winter
- First bridge in the world to be connected with intelligent systems that light up the bridge every day
- + Inaugural show: over 400,000 people attended

IIII Innovative Expert



Solution Bonaventure Environmental Project

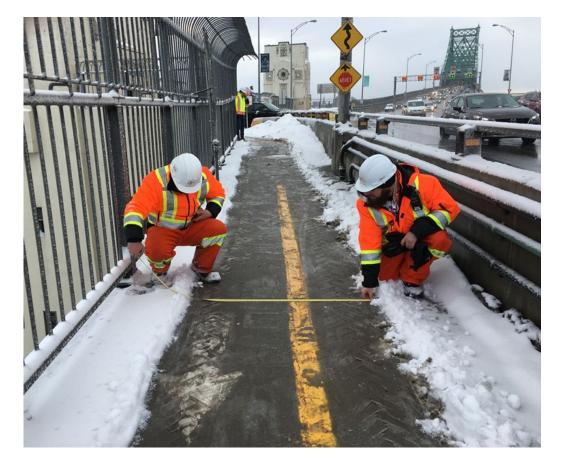
- + Land formerly used as a landfill site
- Imminent hazard to the St. Lawrence River: contaminants in the groundwater
- + Permanently eliminate this problem



Ponts JACQUES CARTIER + CHAMPLAIN Bridges

IIII Innovative Expert

Pilot winter maintenance project on the multipurpose path



- New advisory committee (pedestrians and cyclists)
- + Pilot project
 - Various snow removal methods
 - Different deicing products
 - Potential safety risks
 - Partnership with RTL: shuttle during rush hour



IIII Innovative Expert

Research and Applications Division

- + Goal: to extend the service life of our structures
- + A dozen projects, including:
 - Wind load capacity study on the Jacques Cartier Bridge
 - Research program on ultra high-performance fibre-reinforced concrete
 - Study of alternatives to deicing salts
- + Better understanding of materials and their behaviour and help optimize investments





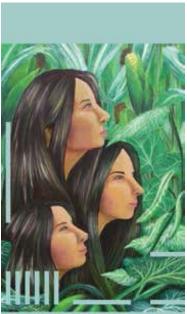
Social and Urban Contributor

IIII Social and Urban Contributor

- 42 presentations to school, community and professional audiences
- Art contest for the Mohawk community: artwork reproduced on banners on the bridge
- + Partnership with different organizations:
 - Village au Pied-du-Courant
 - Sentier Urbain
 - 2018 Quebec Engineering Competition
 - Opération Bonne Mine
 - Spectre de rue

Ponts JACQUES CARTIER + CHAMPLAIN Bridges

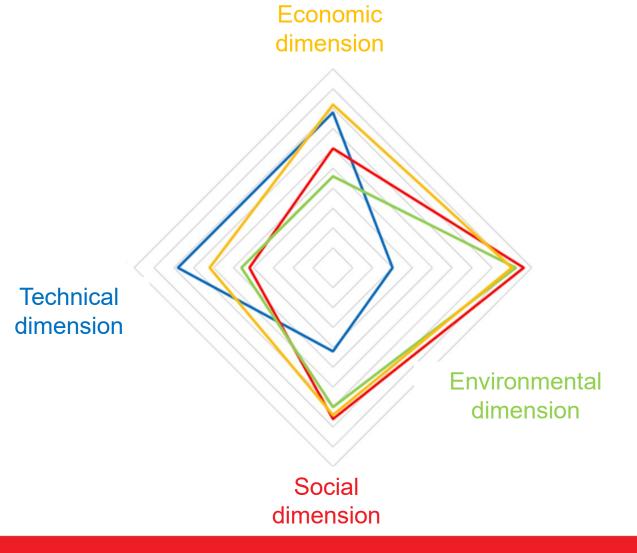




IIII Social and Urban Contributor

SUSTAINABLE DEVELOPMENT

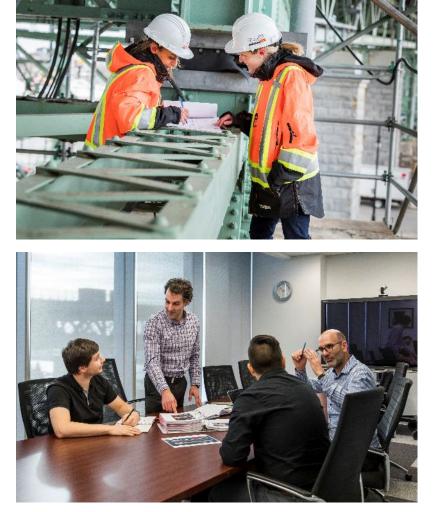
- Integrated with our mission and vision
- In 2015-2016, launch of a systemic sustainable development process
- + Project evaluation: 4 dimensions
- First five-year action plan (2016-2021)
- + GHG calculator



IIII Thanks to Our Teams!

 Our projects, work sites and achievements are made possible through the work and expertise of our staff

 To all our teams who actively work on our structures and at our facilities, thank you for your commitment and your talents





Analysis of Financial Results RESPONSIBLE INVESTMENT

IIII Performance Analysis

Financing

- + Parliamentary appropriations from the Government of Canada
- + Revenue from leases and permits

Principles of financial management

- + Vigilance
- + Transparency
- + Rigorous procurement and contract administration process





IIII Statement of Financial Position



As at March 31, 2018

	ACTUAL (in millions of \$) 2016-2017	ACTUAL (in millions of \$) 2017-2018
FINANCIAL ASSETS	101.1	72.5
LIABILITIES	145.8	95.1
NON-FINANCIAL ASSETS	562.3	581.9
ACCUMULATED SURPLUS	517.6	559.3



IIII Statement of Operations



As at March 31, 2018

	ACTUAL (in millions of \$) 2016-2017	ACTUAL (in millions of \$) 2017-2018
REVENUES	1.2	1.5
EXPENSES	231.3	129.9
Deficit before Government of Canada funding	(230.1)	(128.4)
Transfer payments – Operating expenses	191.9	117.3
Transfer payments – Tangible capital assets	94.3	52.8
SURPLUS FROM OPERATIONS	56.1	41.7

Ponts JACQUES CARTIER + CHAMPLAIN Bridges



Question Period

111111



Participez à la conversation / Join the conversation JacquesCartierChamplain.ca Twitter | LinkedIn | Facebook | YouTube



SA/NO