



Annual Meeting

Fiscal Year 2014–2015

Public Presentation

YOUR BRIDGES, OUR EVERYDAY LIFE, OUR JOB.

November 20, 2015



Les Ponts Jacques Cartier et Champlain Incorporée
The Jacques Cartier and Champlain Bridges Incorporated

Canada



Speakers



- » **Paul T. Kefalas**
Chairman of the Board of Directors
- » **Glen P. Carlin**
Chief Executive Officer
- » **Sandra Martel**
Chief Operating Officer
- » **Claude Lachance**
Senior Director, Administration

Representatives of JCCBI

- » Members of the Board of Directors
- » Members of the Executive Committee



Meeting Agenda

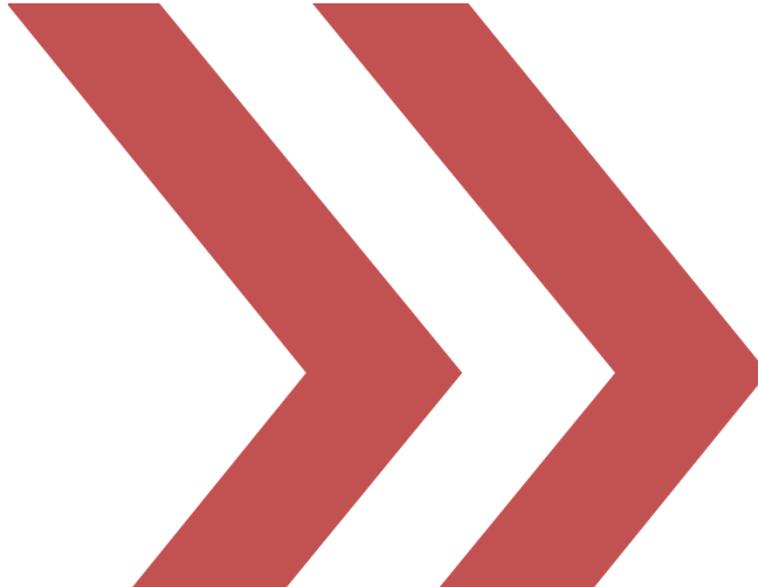


Word of Welcome

Recap of 2014–2015

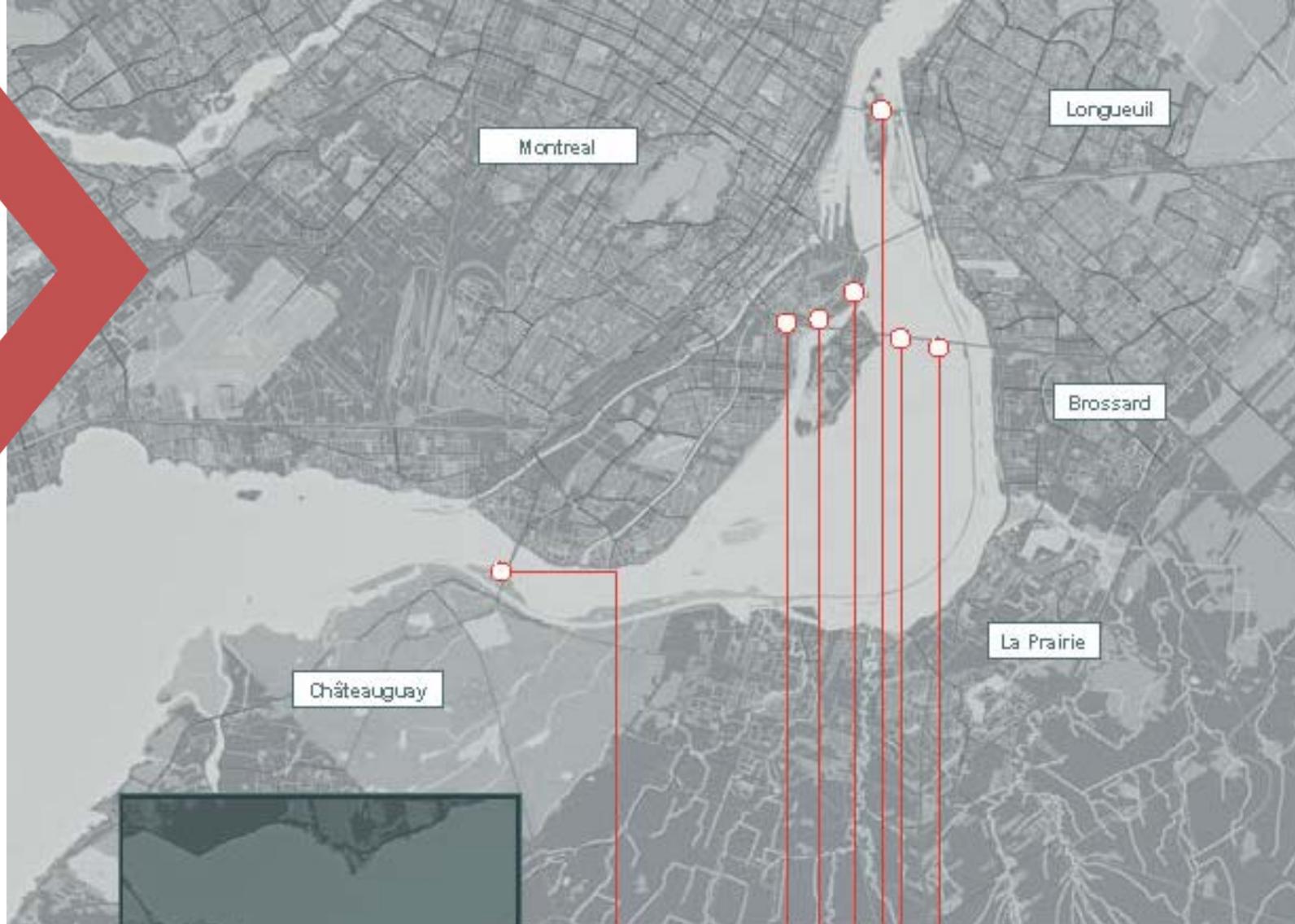
- » Presentation of the Corporation
- » Review of Operations
- » Analysis of Financial Results

Questions



Your Bridges, Our Everyday Life, Our Job





Melocheville Tunnel

Federal portion of the Honoré Mercier Bridge

Federal portion of Highway 15

Nuns' Island bypass bridge

Federal portion of the Bonaventure Expressway

Jacques Cartier Bridge

Champlain Bridge

Champlain Bridge
Ice Control Structure

La Prairie

Brossard

Longueuil

Montreal

Châteauguay

Beauharnois



The many challenges the Corporation has faced in recent years have all been opportunities for us to show our technical expertise and leadership in the responsible and preventive management of our assets.





An aerial photograph showing a large green truss bridge spanning a body of water. In the foreground, a brick building with 'MOLSON' written on it and a logo is visible. The scene includes roads, a railway with orange containers, and a white arrow graphic on the left side.

Central to Your Everyday Life

PRESENTATION OF THE CORPORATION

Manager of Major Infrastructure



Parent Crown corporation, agent of the Crown

Responsible for the safe passage of millions of users

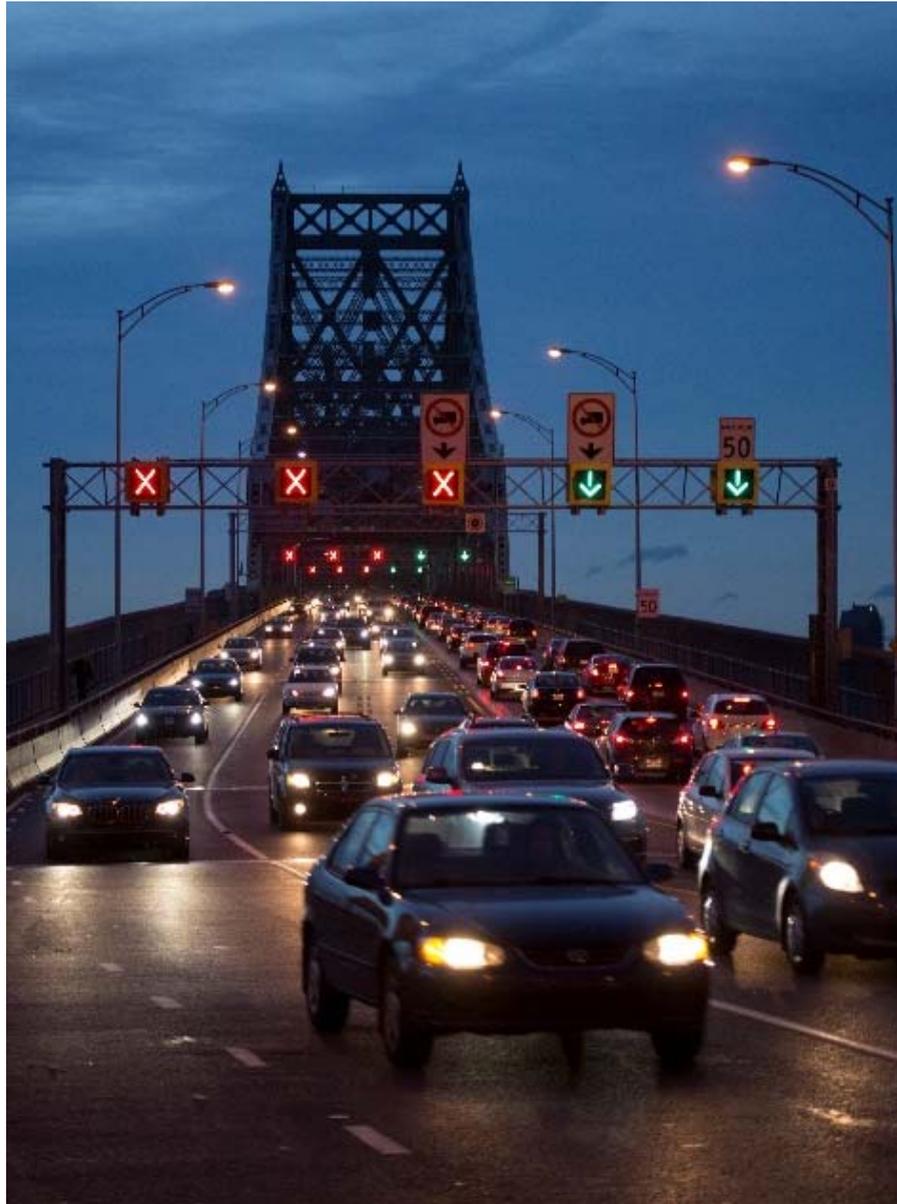
Careful preventive management of federal infrastructure in Greater Montreal

- » Jacques Cartier Bridge
- » Champlain Bridge
- » Federal portion of the Honoré Mercier Bridge
- » Champlain Bridge Ice Control Structure
- » Federal portion of the Bonaventure Expressway
- » Federal portion of Highway 15 (at March 31, 2015)
- » Nuns' Island Bypass Bridge
- » Melocheville Tunnel

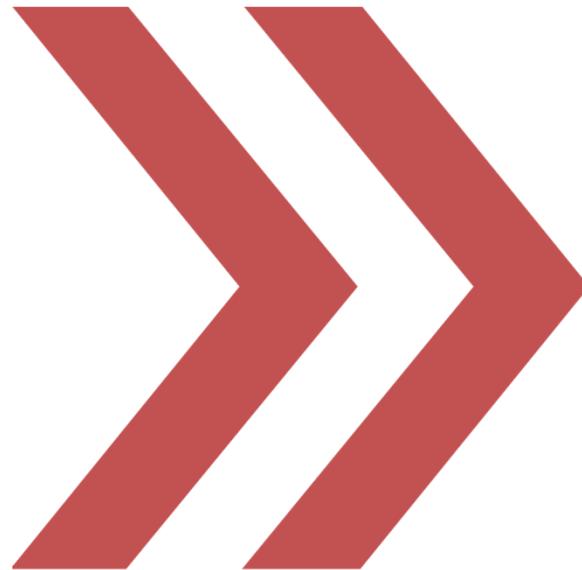
Extensive expertise in asset management, mobility, project management, and public administration



Mandate



Ensure safe passage for users through the management, maintenance, and rehabilitation of infrastructure while optimizing traffic flow and protecting the environment.



JCCBI will pursue its development so as to consolidate its position as a manager of major infrastructure and a leader in its field through responsible, preventive, and systemic management.



Unique, Complementary Expertise



JCCBI is proud to put its responsible, experienced teams to work for the benefit of federal infrastructure in Greater Montreal.

Board of Directors

- Audit Committee
- Internal Audit

Operations

- Engineering
- Environment
- Planning
- Projects
- Construction
- Operations and Maintenance

Administration

- Finances
- Procurement
- IT

General Management

- Legal Affairs
- Human Resources
- Communications

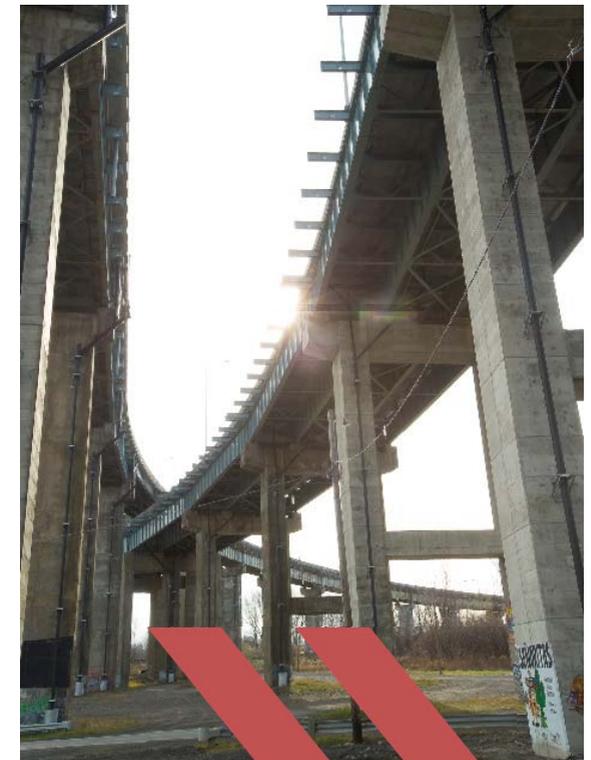
Responsibilities



JCCBI ensures that critical infrastructure remains safe, fully functional, and attractive by fulfilling its responsibilities in the following areas:

- » Safety
- » Operations
- » Inspections
- » Maintenance
- » Repairs and rehabilitation
- » Coordination with partners
- » Management of contaminated sites

The mobility of users in Greater Montreal depends on JCCBI's management and the daily efforts of its multidisciplinary teams.



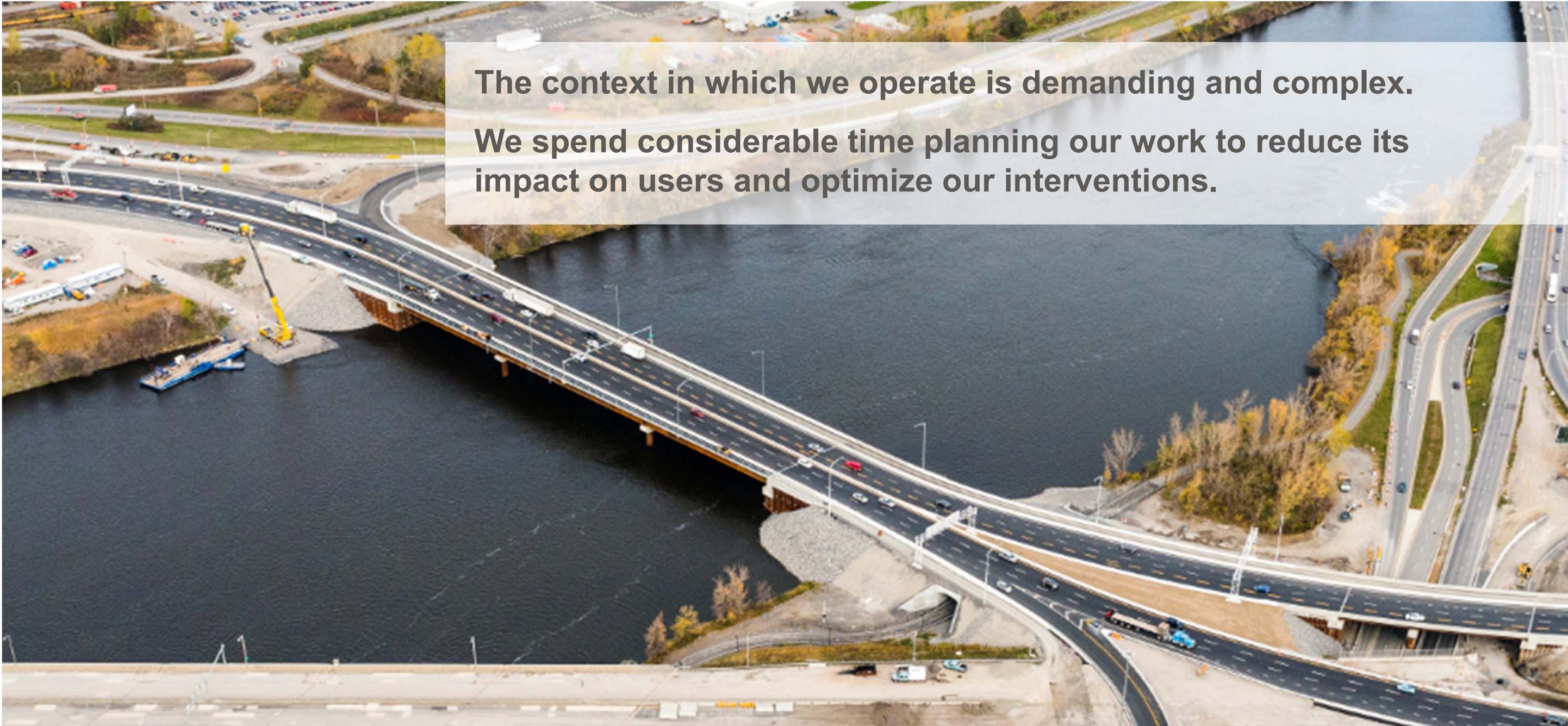


Performance in 2014–2015

REVIEW OF OPERATIONS



Operational Context

An aerial photograph of a complex highway interchange spanning a wide river. The interchange features multiple levels of overpasses and ramps, with several lanes of traffic. A yellow crane is visible on the left side of the bridge structure. The surrounding area includes greenery and some industrial or construction sites.

The context in which we operate is demanding and complex. We spend considerable time planning our work to reduce its impact on users and optimize our interventions.

Asset Management

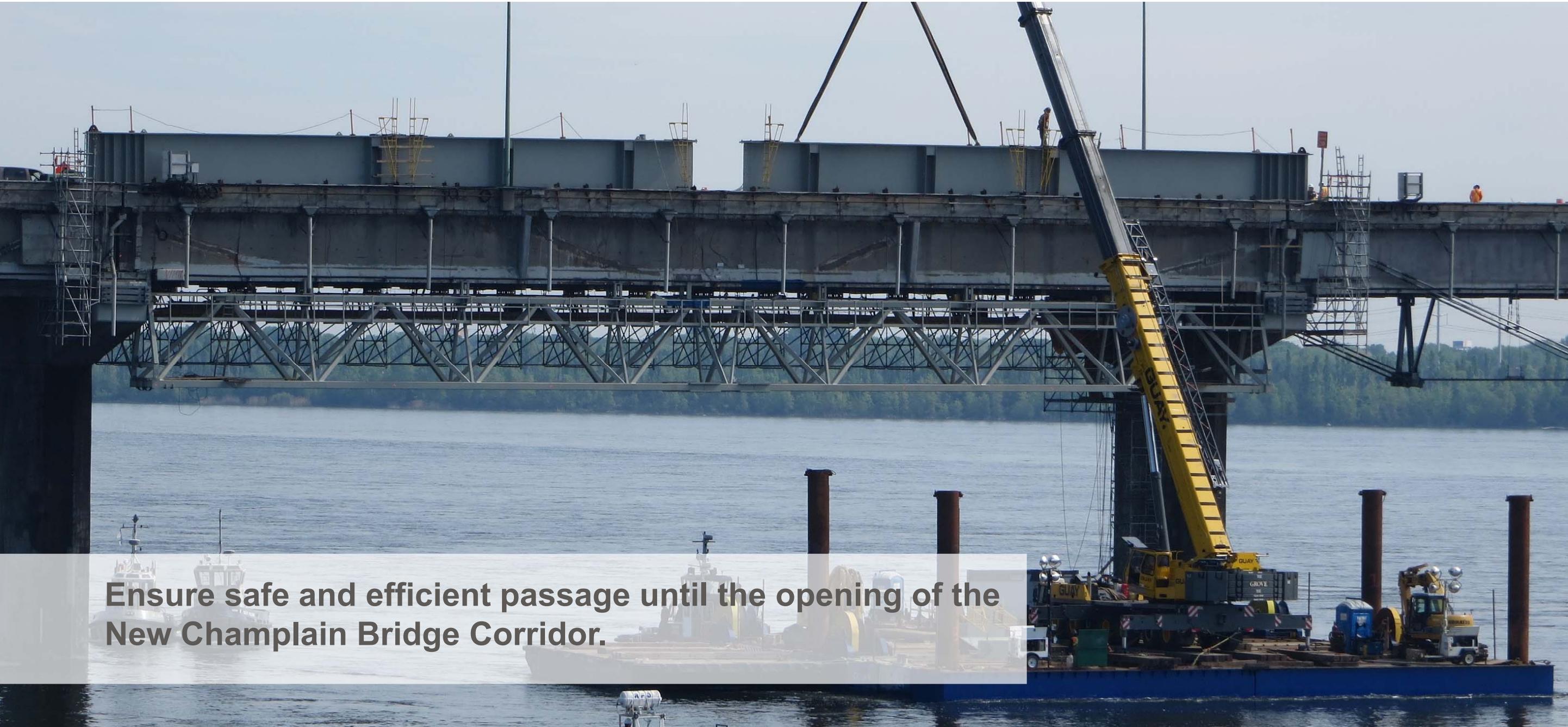


JCCBI ensures that Montreal's most important and representative infrastructure remains safe, fully functional, and attractive.

- » General, detailed, and special inspections
- » Load carrying capacity studies
- » Instrumentation
- » Master plans



Champlain Bridge



Ensure safe and efficient passage until the opening of the New Champlain Bridge Corridor.

Champlain Bridge Corridor



Ensure safe, efficient passage until the structure is transferred to a private partner while taking into consideration the complete reconstruction of the highway over the next five years.

- » Highway 15
- » Nuns' Island bypass bridge
- » Nuns' Island Bridge



Jacques Cartier Bridge



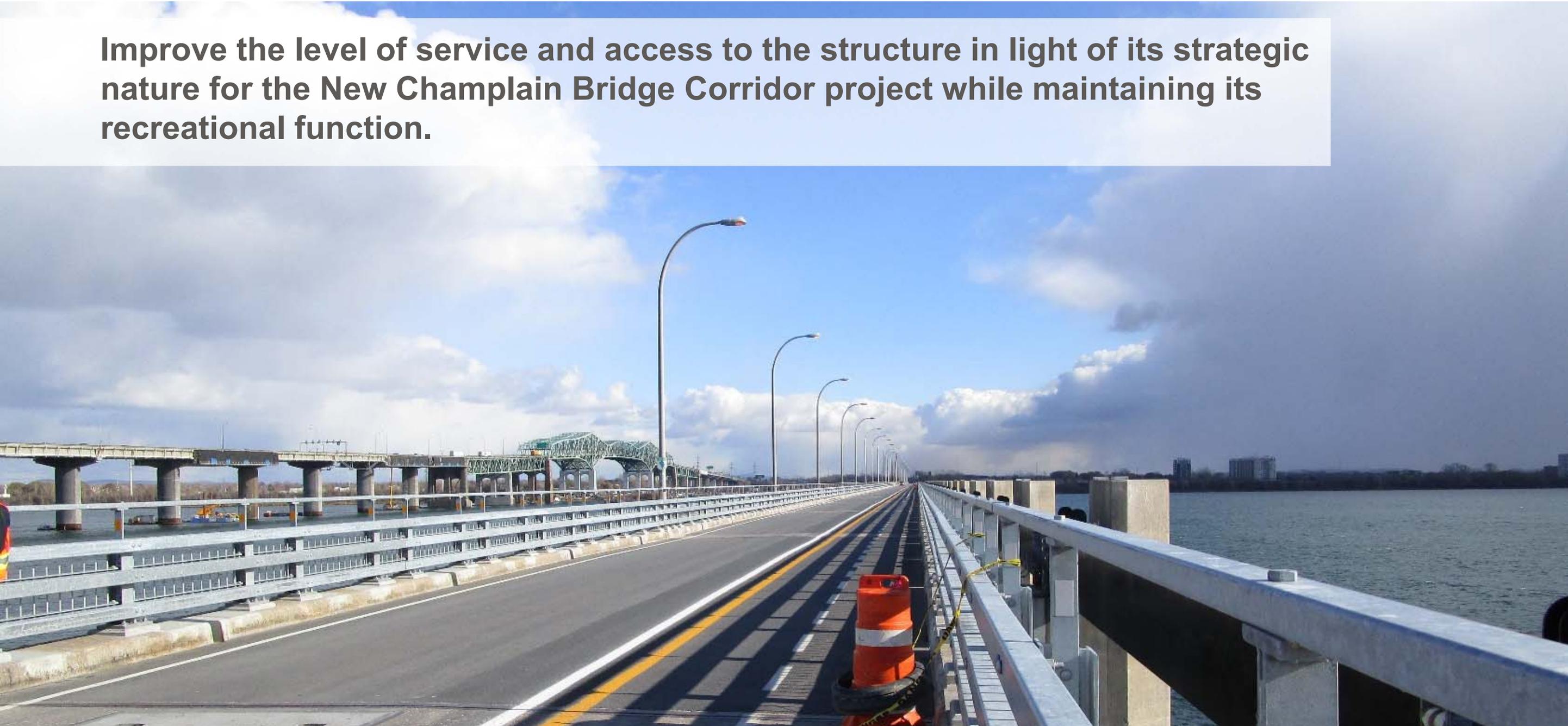
Extend the life of the bridge for another 50 years while improving safety in the surrounding area.



Champlain Bridge Ice Control Structure



Improve the level of service and access to the structure in light of its strategic nature for the New Champlain Bridge Corridor project while maintaining its recreational function.



Bonaventure Expressway



Restore the expressway to proper operating condition in light of new conditions of use in relation to the New Champlain Bridge Corridor, public transit, and City of Montreal projects.



Honoré Mercier Bridge (Federal Portion)



Raise the level of service of components supporting the bridge deck while improving safety around the structure.



Melocheville Tunnel



Maintain an acceptable service level and minimize the risks inherent to this type of structure.



Sustainable Development



Environmental initiatives:

- » Call for tenders on groundwater containment and treatment in the West Sector of the Bonaventure Expressway
- » Preliminary feasibility study on the containment and capture of hydrocarbons contaminated with polychlorinated biphenyls (PCB) in the East Sector of the Bonaventure Expressway
- » Proactive management of wildlife on Corporation lands
- » Discussions to develop the Corporation's sustainable development strategy





Financial Results 2014–2015

ANALYSIS



Administrative Profile



Funding

- » Parliamentary appropriations from the Government of Canada
- » Revenue from leases, permits, and billboards

Financial management principles

- » Vigilance
- » Transparency
- » Strict procurement and contract administration processes



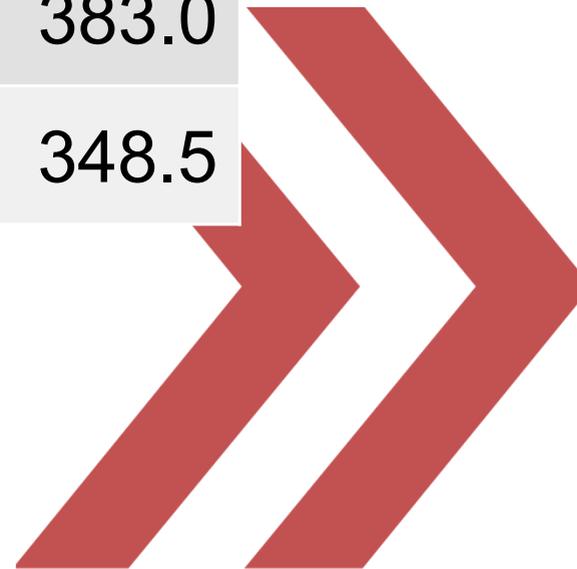


Financial Position



At March 31, 2015

	ACTUAL (in \$million) 2014–2015	ACTUAL (in \$million) 2013–2014
FINANCIAL ASSETS	89.3	51.2
LIABILITIES	119.1	85.7
NON-FINANCIAL ASSETS	475.2	383.0
ACCUMULATED SURPLUS	445.4	348.5





Statement of Operations



At March 31, 2015

	ACTUAL (in \$million) 2015	ACTUAL (in \$million) 2014
REVENUE	4.3	1.7
EXPENSES	153.7	93.0
Deficit before Government of Canada funding	(149.4)	(91.3)
Transfers for operating expenses	131.2	76.3
Transfers for tangible capital assets	114.9	102.9
Funding from the Federal Bridge Corporation Ltd.	-	2.3
OPERATING SURPLUS FOR THE FISCAL YEAR	96.9	90.2



Les Ponts Jacques Cartier et Champlain Incorporée
The Jacques Cartier and Champlain Bridges Incorporated

Canada

Questions

